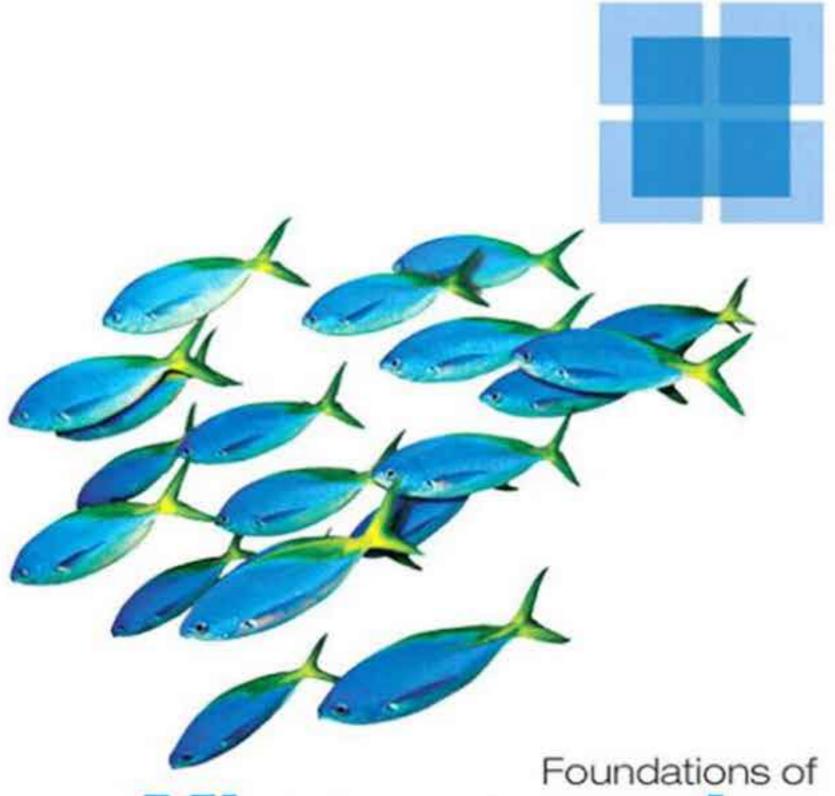
# Robin Bade Michael Parkin



Microeconomics

Seventh Edition

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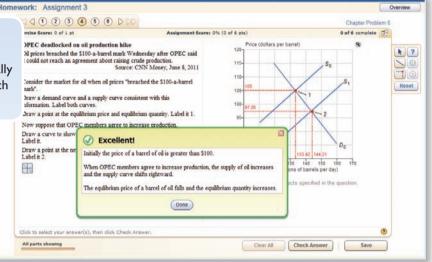
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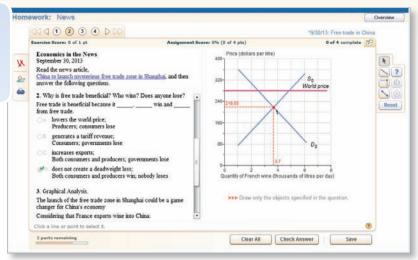
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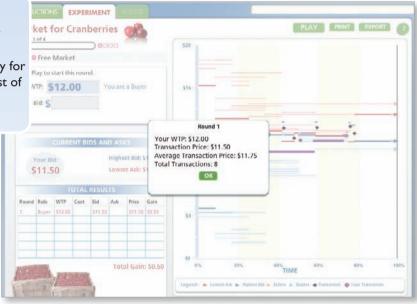
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# A Learning-by-Doing Approach

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Each chapter opens with a question about a central issue that sets the stage for the material.



### **Demand and Supply**

When you have completed your study of this chapter,

- 1 Distinguish between quantity demanded and demand, and explain
- 2 Distinguish between quantity supplied and supply, and explain what determines supply
- 3 Explain how demand and supply determine price and quantity in a market, and explain the effects of changes in demand and supply.

CHAPTER CHECKLIST

MyEconLab Big picture



#### **CHECKPOINT 4.1**

Distinguish between quantity demanded and demand, and explain what determines demand.

#### **Practice Problems**

The following events occur one at a time in the market for cell phones:

- The price of a cell phone falls.
- Producers announce that cell-phone prices will fall next month.
- The price of a call made from a cell phone falls.
- The price of a call made from a land-line phone increases The introduction of camera phones makes cell phones more popular.
- 1. Explain the effect of each event on the demand for cell phones
- 2. Use a graph to illustrate the effect of each event.
- 3. Does any event (or events) illustrate the law of demand?

**Eye On** boxes apply theory to important issues and problems that shape our global society and individual decisions.

#### **Confidence-Building Graphs**

use color to show the direction of shifts and detailed, numbered captions guide students step-by-step through the action.

100% of the figures are animated in MyEconLab, with step-by-step audio narration. MyEconLab Study Plan 4.1



#### **EYE on TUITION**

Why Does Tuition Keep Rising?

1980 and at the same time, enrollment has steadily climbed. Figure 1 shows these facts. The points tell us the levels of enrollment (x-axis) and tuition (y-axis, measured in 2010 dollars) in 1981, 1991. and each year from 2001 to 2010. We can interpret the data using the demand and supply model

In a given year other things remain the same, but from one year to the next, some things change. The population has grown, incomes have increased. jobs that require more than a highschool diploma have expanded while jobs for high-school graduates have shrunk, and government subsidized student loans programs have expanded

described. In 2001, demand was Dou and supply was S. The market was in equilibrium with 16 million students enrolled paying an average tuition of \$15,000. By 2010, demand had increased to D<sub>10</sub>. At the tuition of 2001, there would be a severe shortage of college places, so tuition rises. In 2010, the market was in equilibrium

Change in Quantity Demanded Versus Change in Demand

2.50 -

MyEconLab Animation

#### 1 A decrease in the uantity demanded

The quantity demanded decreases and there is a movement up along the demand curve Do if the price of the good rises and other things remain the same.

#### A decrease in demand

Demand decreases and the demand curve shifts leftward (from  $D_0$  to  $D_1$ ) if

- The price of a substitute falls or the price of a complement rises.
- The price of the good is
- expected to fall.
- Income decreases.\* ■ Expected future income
- or credit decreases. ■ The number of buyers
- decreases.

2.00 1.50 1.00 0.50 12 Quantity (millions of bottles per day)

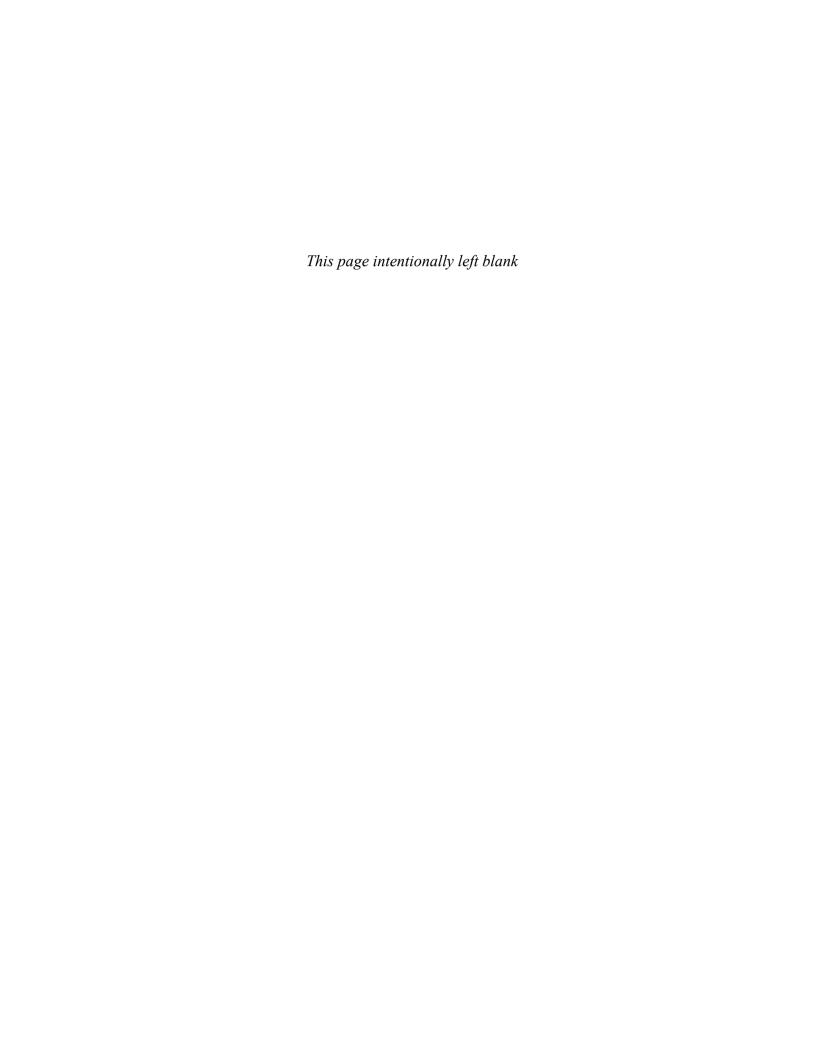
#### 2 An increase in the quantity demanded

The quantity demanded increases and there is a movement do along the demand curve  $D_0$  if the price of the good falls and other things remain the same

#### An increase in demand Demand increases and the

demand curve shifts rightward (from  $D_0$  to  $D_2$ ) if ■ The price of a substitute rises or the price of a

- complement falls. ■ The price of the good is
- expected to rise
- Income increases.
- Expected future income or credit increases
- The number of buyers increases.



## Foundations of

# **MICROECONOMICS**



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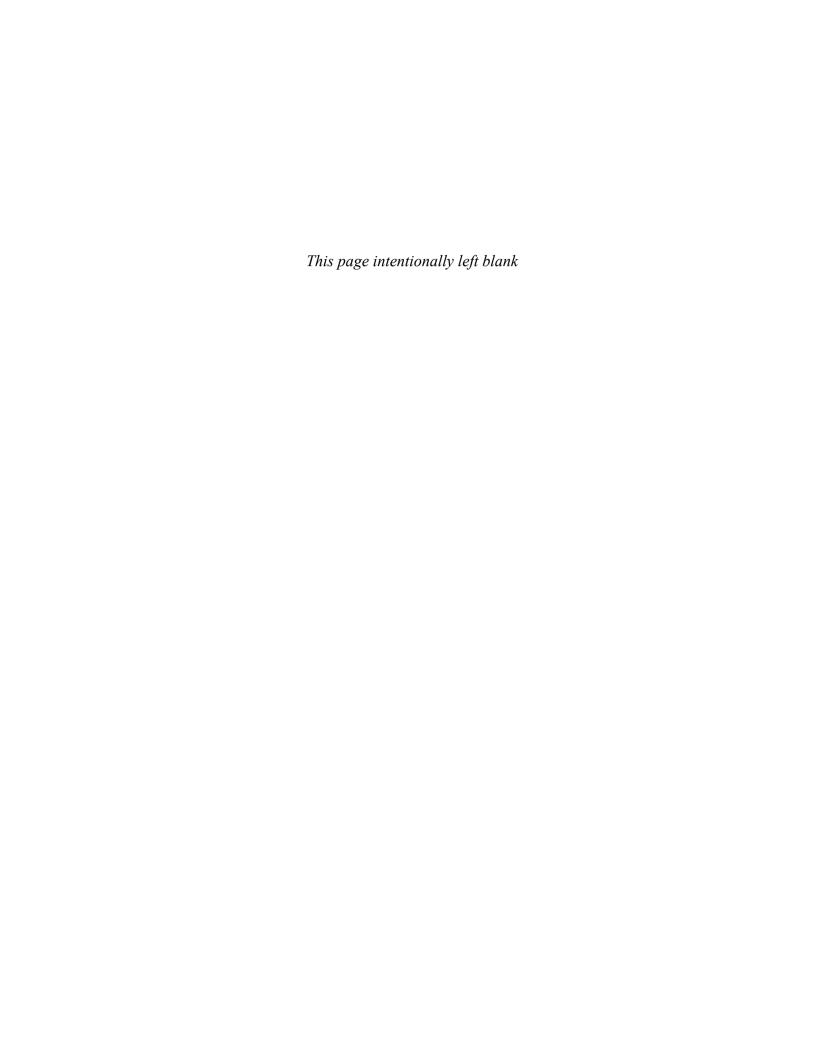
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# To Erin, Tessa, Jack, Abby, and Sophie



# About the Authors





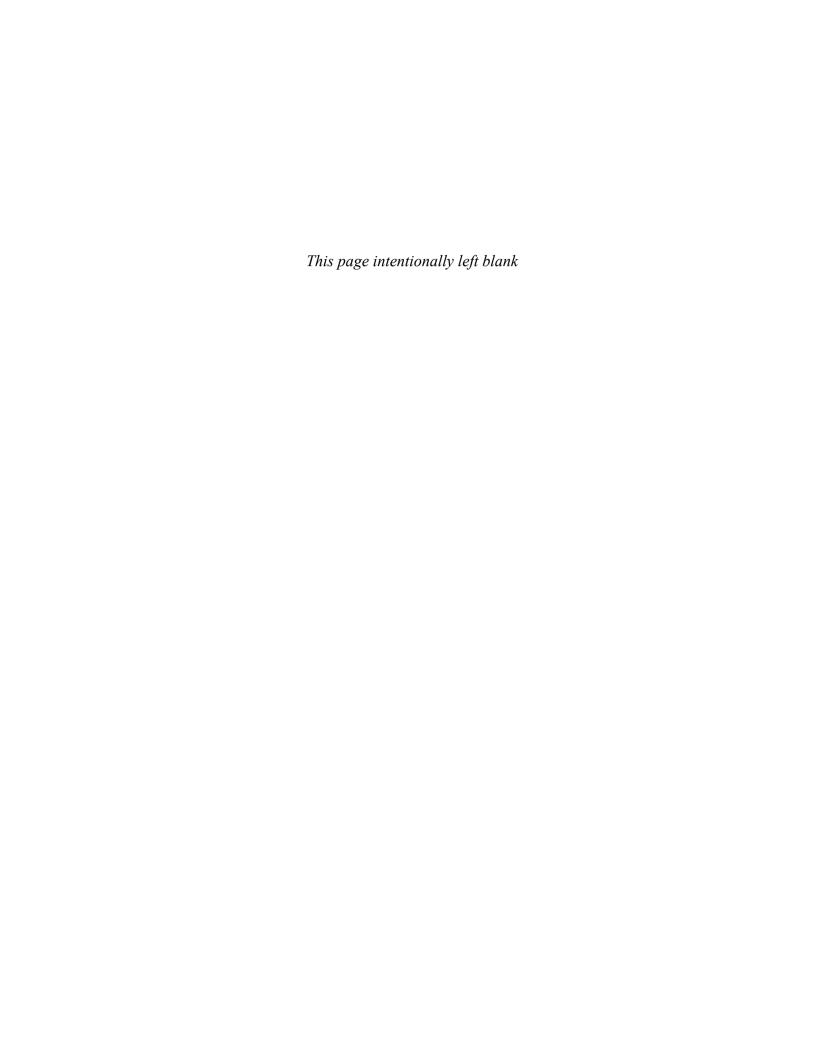
**Robin Bade** was an undergraduate at the University of Queensland, Australia, where she earned degrees in mathematics and economics. After a spell teaching high school math and physics, she enrolled in the Ph.D. program at the Australian National University, from which she graduated in 1970. She has held faculty appointments at the University of Edinburgh in Scotland, at Bond University in Australia, and at the Universities of Manitoba, Toronto, and Western Ontario in Canada. Her research on international capital flows appears in the *International Economic Review* and the *Economic Record*.

Robin first taught the principles of economics course in 1970 and has taught it (alongside intermediate macroeconomics and international trade and finance) most years since then. She developed many of the ideas found in this text while conducting tutorials with her students at the University of Western Ontario.

**Michael Parkin** studied economics in England and began his university teaching career immediately after graduating with a B.A. from the University of Leicester. He learned the subject on the job at the University of Essex, England's most exciting new university of the 1960s, and at the age of 30 became one of the youngest full professors. He is a past president of the Canadian Economics Association and has served on the editorial boards of the *American Economic Review* and the *Journal of Monetary Economics*. His research on macroeconomics, monetary economics, and international economics has resulted in more than 160 publications in journals and edited volumes, including the *American Economic Review*, the *Journal of Political Economy*, the *Review of Economic Studies*, the *Journal of Monetary Economics*, and the *Journal of Money*, *Credit, and Banking*. He is author of the best-selling textbook, *Economics* (Addison-Wesley), now in its Eleventh Edition.

Robin and Michael are a wife-and-husband team. Their most notable joint research created the Bade-Parkin Index of central bank independence and spawned a vast amount of research on that topic. They don't claim credit for the independence of the new European Central Bank, but its constitution and the movement toward greater independence of central banks around the world were aided by their pioneering work. Their joint textbooks include *Macroeconomics* (Prentice-Hall), *Modern Macroeconomics* (Pearson Education Canada), and *Economics*: *Canada in the Global Environment*, the Canadian adaptation of Parkin, *Economics* (Addison-Wesley). They are dedicated to the challenge of explaining economics ever more clearly to a growing body of students.

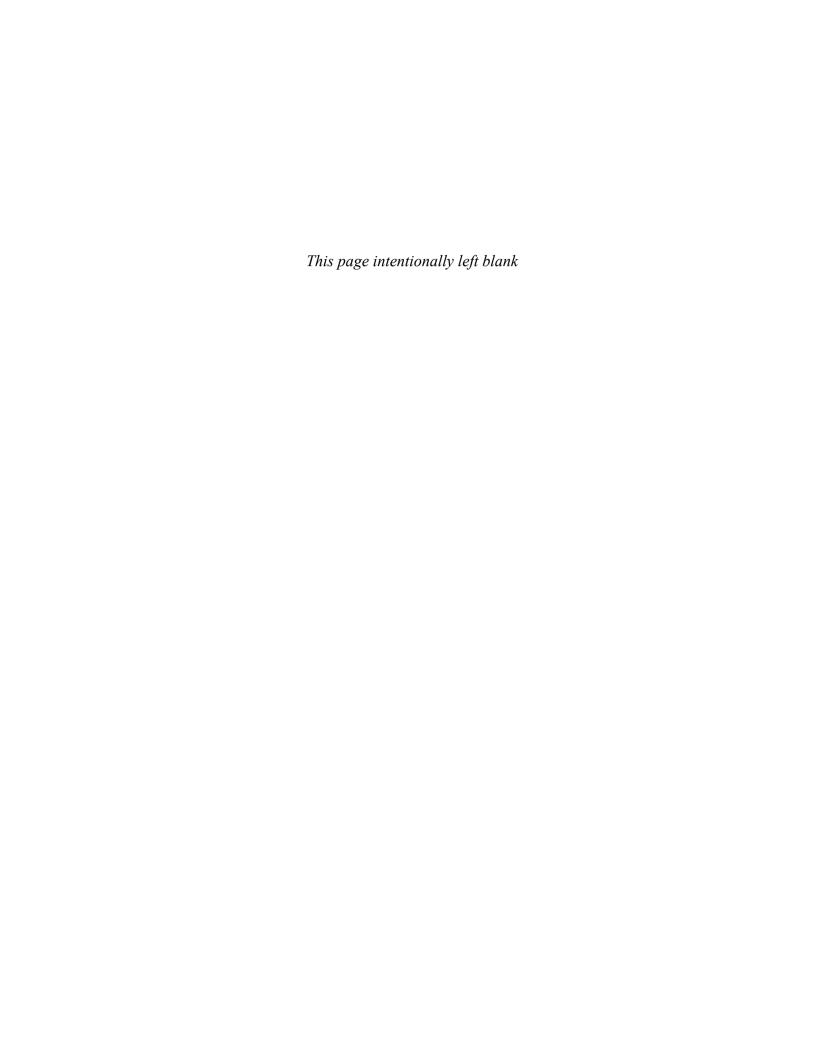
Music, the theater, art, walking on the beach, and five grandchildren provides their relaxation and fun.



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### **Preface**



Students know that throughout their lives they will make economic decisions and be influenced by economic forces. They want to understand the economic principles that can help them navigate these forces and guide their decisions. *Foundations of Microeconomics* is our attempt to satisfy this want.

The response to our earlier editions from hundreds of colleagues across the United States and throughout the world

tells us that most of you agree with our view that the principles course must do four things well. It must

- Motivate with compelling issues and questions
- Focus on core ideas
- Steer a path between an overload of detail and too much left unsaid
- Encourage and aid learning by doing

The Foundations icon with its four blocks (on the cover and throughout the book) symbolizes this four-point approach that has guided all our choices in writing this text and creating its comprehensive teaching and learning supplements.

#### WHAT'S NEW IN THE SEVENTH EDITION

Two big stories dominate this Seventh Edition revision: A careful fine-tuning of the heavily revised and successful Sixth Edition content, and a massive investment in enhanced electronic features to bring the text to life and provide an exciting interactive experience for the student on all platforms and devices.

#### **■** Fine-Tuning the Content

The content of this revision is driven by the drama of the extraordinary period of economic history in which we are living and its rich display of events and forces through which students can be motivated to discover the economic way of thinking. Persistent unemployment and slow growth; headwinds from Europe's unresolved debt crisis; ongoing tensions arising from offshore outsourcing; a slowing pace of China's expansion; enhanced concern about climate change; falling U.S. energy imports as fracking boosts domestic production; relentless pressure on the federal budget from the demands of an aging population and a sometimes dysfunctional Congress; the dilemma posed by slow

recovery and rising government debt; the question of when and how fast to exit an era of extreme monetary stimulus; and a fluctuating dollar are just a few of these interest-arousing events. All of them feature at the appropriate points in our new edition.

Every chapter contains many small changes, all designed to enhance clarity and currency, and the text and examples are all thoroughly updated to reflect the most recently available data and events. We have also made a few carefully selected larger changes that we describe below.

#### ■ Enhanced eText and New Interactive Electronic Features

The new enhanced Pearson eText extends the functionality of the current eText to integrate it with MyEconLab's Study Plan, now powered by Knewton Adaptive Learning, and with MyEconLab's Gradebook. The new eText also takes full advantage of available technologies to bring the student an enriched set of tools that aid comprehension and bring those moments of discovery that stick in the memory. These tools are

- A "Big Picture" video that motivates and summarizes each chapter and provides an outline answer to the chapter's motivating question.
- A series of "Snapshot" videos that illustrate and explain the key ideas in each section of a chapter. The Snapshots also contain animations and explanations of each figure, which can be played separately.
- A series of "Solutions" videos that walk the student through the solutions to the Practice Problems and In the News exercises in each Checkpoint.
- "Study Plan" links that provide opportunities for more practice with problems similar to those in the text that give targeted feedback to guide the student in answering the exercises.
- "Key Terms Quiz" links that provide opportunities for students to check their knowledge of the definitions and uses of the key terms.

#### **■** Notable Content Changes

Because the previous edition revision was so extensive and well-received, we have limited our interventions and changes in this Seventh Edition to addressing the small number of issues raised by our reviewers and users, to ensuring that we are thoroughly up-to-date, and to focusing on the new electronic tools that we've just described. Nonetheless, some changes that we now summarize are worth noting.

We have reorganized the section in Chapter 1 on "The Economic Way of Thinking" to provide a clearer sequencing of the key ideas and to better explain rational choice as the one that maximized net benefit. We also better distinguish rational choice as a general idea and choice at the margin.

In Chapter 2, The U.S. and Global Economies, we use the new example of the complex production of the Dreamliner to motivate and illustrate what, how, and for whom in the U.S. and global economies. A new *Eye on the Past* looks at the dramatic changes in manufacturing in the U.S. economy through the example of the domestic production of shoes. Also a new photo essay highlights global differences in how goods and services are produced. The section on government and its effects on what, how, and for whom has been compressed and simplified with the detail of the previous editions omitted.

In Chapter 3, The Economic Problem, we illustrate economic growth and the expansion of production possibilities with the dramatic example of hydraulic fracturing—fracking—in the United States. We use this example to illustrate the effects of capital accumulation and technological change on production possibilities and opportunity cost. We show how this new technology and the capital invested in it have shifted the U.S. PPF outward and lowered the opportunity cost of energy.

Chapter 4, Demand and Supply, has a new motivating issue: "Why does tuition keep rising?" Not only is the question a deeply personal one for students but it is also a good example of how the demand-supply model enables us to isolate the sources of price and quantity changes. In this particular example, we explain how we can discover that increasing demand and not decreasing supply is the source of a rising price. We also use the example of events in the increasingly important market for solar panels to provide a contrasting example of the effects of an increase in supply. We have revised the section on changes in both demand and supply to better explain the unambiguous and ambiguous cases and leave the student to pull all possible cases together.

In Chapter 10, Externalities, we have reorganized our discussion of ideas for achieving efficiency in the face of external costs. We now explain these ideas in four categories: establish property rights, mandate clean technology, tax pollution, and cap-and-trade pollution permits. The discussion of mandates is new. We have also updated the discussion and presentation of data on the magnitude and sources of carbon emissions and climate change.

In Chapter 11, Public Goods and Common Resources, we have sharpened our explanation of the concept of sustainability and distinguish between unsustainability and inefficiency.

In Chapter 15, Perfect Competition, we motivate the working of competitive markets with the example of the vanishing record stores and explain and illustrate why they have been exiting.

In Chapter 18, Oligopoly, we use the highly concentrated market in smart phones and the related concentrated market in smart-phone operating systems to illustrate the games that oligopolies play. Also, in this chapter, we have updated our description of how the HHI is used to evaluate the effects of proposed mergers.

All the changes we describe and many smaller ones are made to better connect with the world of the student and bring the principles of microeconomics to the student's daily life.

#### THE FOUNDATIONS VISION

#### Focus on Core Concepts

Each chapter of Foundations concentrates on a manageable number of main ideas (most commonly three or four) and reinforces each idea several times throughout the chapter. This patient, confidence-building approach guides students through unfamiliar terrain and helps them to focus their efforts on the most important tools and concepts of our discipline.

#### Many Learning Tools for Many Learning Styles

Foundations' integrated print and electronic package builds on the basic fact that students have a variety of learning styles. Students have powerful tools at their fingertips: With links from eText, they can get an immediate sense of the content of a chapter by playing the Big Picture video; learn the key ideas by playing the Snapshot videos, and get a quick walkthrough of the Checkpoint Practice Problems and In the News exercises with the Solutions videos.

In MyEconLab, students can complete all Checkpoint problems and In the News exercises online and get instant feedback, work with interactive graphs, assess their skills by taking Practice Tests, receive a personalized Study Plan, and step-by-step help through the feature called "Help Me Solve This."

#### ■ Diagrams That Tell the Whole Story

We developed the style of our diagrams with extensive feedback from faculty focus-group participants and student reviewers. All of our figures make consistent use of color to show the direction of shifts and contain detailed, numbered captions designed to direct students' attention step-by-step through the action.

Because beginning students of economics are often apprehensive about working with graphs, we have made a special effort to present material in as many as three ways—with graphs, words, and tables—in the same figure. In an innovation that seems necessary, but is to our knowledge unmatched, nearly all of the information supporting a figure appears on the same page as the figure itself. No more flipping pages back and forth!

#### ■ Real-World Connections That Bring Theory to Life

Students learn best when they can see the purpose of what they are studying, apply it to illuminate the world around them, and use it in their lives.

Eye on boxes offer fresh new examples to help students see that economics is everywhere. Current and recent events appear in Eye on the U.S. Economy boxes; we place current U.S. economic events in global and historical perspectives in our Eye on the Global Economy and Eye on the Past boxes; and we show how students can use economics in day-to-day decisions in Eye on Your Life boxes.

The *Eye On* boxes that build off of the chapter-opening question help students see the economics behind key issues facing our world and highlight a major aspect of the chapter's story.

#### **ORGANIZATION**

We have organized the sequence of material and chapters in what we think is the most natural order in which to cover the material. But we recognize that there are alternative views on the best order. We have kept this fact and the need for flexibility firmly in mind throughout the text. Many alternative sequences work, and the Flexibility Chart on p. xxxiv explains the alternative pathways through the chapters. In using the flexibility information, keep in mind that the best sequence is the one in which we present the material. And even chapters that the flexibility chart identifies as strictly optional are better covered than omitted.

MYECONLAB MyEconLab

MyEconLab has been designed and refined with a single purpose in mind: to create those moments of understanding that transform the difficult into the clear and obvious. With comprehensive homework, quiz, test, activity, and tutorial options, instructors can manage all their assessment needs in one program.

- All of the Checkpoint and Chapter Checkpoint Problems and Applications are assignable and automatically graded in MyEconLab.
- Extra problems and applications, including algorithmic, draw-graph, and numerical exercises are available for student practice or instructor assignment.
- Test Item File questions are available for assignment as homework.
- Custom Exercise Builder gives instructors the flexibility of creating their own problems for assignment.
- Gradebook records each student's performance and time spent on the Tests and Study Plan and generates reports by student or by chapter.

New for the Seventh Edition is an enhanced Pearson eText that extends the functionality of the current eText with its embedded and auto-graded MyEconLab assessment that feeds directly into MyEconLab's Study Plan, now powered by Knewton Adaptive Learning. The enhanced eText includes video, animations, and problem-solving tools designed for student success.

The enhanced Pearson eText is available within the online course materials and offline via an iPad app. It also allows instructors and students to highlight, bookmark, and take notes.

#### ■ Features of the Enhanced eText

**Big Picture Videos** Big Picture videos, tied to the Chapter Checklist, set the stage for the main concept that will be introduced throughout the chapter. Students can use these videos to prepare for today's lecture or to help them focus on main chapter ideas.

**Snapshot Videos** Snapshot videos accompany every major section of each chapter and are designed to briefly present the major concepts and graphical tools covered within key sections. Using text, audio, and animation, Snapshot videos enable students with different learning styles to efficiently study and review key concepts of the chapter.

#### **DEMAND and SUPPLY: THE BIG PICTURE**

Buyers like a low price, and the lower the price, the greater is the quantity they plan to buy—the law of demand.

Sellers like a high price, and the higher the price, the greater is the quantity they plan to sell—the law of supply.

Too high a price brings a surplus, and too low a price brings a shortage.

When there is a surplus, the price falls; and when there is a shortage, the price rises—the law of market forces.

#### 4.2 SUPPLY: SNAPSHOT

#### ■ Individual Supply and Market Supply

You've just seen Agua's individual supply.

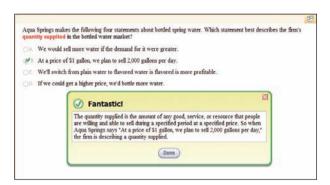
Market supply is the sum of the supplies of all the sellers in a market.

The market supply curve is the horizontal sum of the supply curves of all sellers in the market.

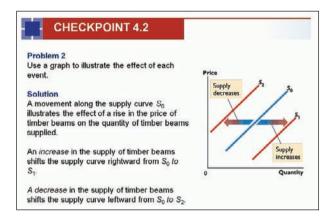
Figure 4.6 illustrates individual supply and market supply when just Agua and Prima sell bottled water.

**Animations** Every textbook figure includes a step-by-step animation, with audio, to help students learn the intuition behind reading and interpreting graphs. These animations may be used for review, or as an instructional aid in the classroom.

**Embedded MyEconLab Assessment** Every Checkpoint Practice Problem, every In the News problem, and every Study Plan Problem and Application in the enhanced eText can be worked by the student directly from the eText page on which it occurs. These problems are auto-graded and feed into the MyEconLab's Study Plan, which is now powered by Knewton Adapative Learning and where students receive recommendations based upon their performance.



**Key Terms Quiz** The Key Terms Quiz, accessible from each Checkpoint, allows students to check their understanding of key chapter concepts before moving onto the next section. The Interactive Glossary that supports the enhanced eText provides the key term definition, an example, and related terms.



**Solutions Videos** Every Checkpoint Practice problem and In the News Problem is supported by a solutions video that provides a step-by-step review of the problem and its solution, including graphical analysis. Text, audio, and animation ensure that a student understands how to set-up and solve each of the problems.

#### ■ MyEconLab also includes:

**Economics in the News** Economics in the News is a turn-key solution to bringing daily news into the classroom. Updated daily during the academic year, we upload a relevant article and provide questions that may be assigned for homework or for classroom discussion.

**Current News** Each week during the academic year, we upload multi-part exercises, with links to relevant articles, into the MyEconLab assignment manager. These enable instructors to bring current issues and events into the course with easy to assign and auto-graded exercises.

**Experiments in MyEconLab** Experiments are a fun and engaging way to promote active learning and mastery of important economic concepts. Pearson's Experiments program is flexible and easy for instructors to assign and students to use.

- Single-player experiments, available to assign, allow your students to play
  against virtual players from anywhere at anytime so long as they have an
  internet connection.
- Multiplayer experiments allow you to assign and manage a real-time experiment with your class.
- Pre and post-questions for each experiment are available for assignment in MyEconLab.
- Experiments are auto-graded using algorithms that objectively evaluate a student's economic gain and performance during the experiment.

For a complete list of available experiments, visit www.myeconlab.com.

**AACSB and Learning Outcomes** All end-of-chapter and Test Item File questions are tagged in two ways: to AACSB standards and to discipline-specific Learning Outcomes. These two separate tagging systems allow professors to build assessments around desired departmental and course outcomes and track results in MyEconLab's gradebook.

#### MyEconLab and Adaptive Learning

**Adaptive Study Plan** MyEconLab's Study Plan is now powered by a sophisticated adaptive learning engine that tailors learning material to meet the unique needs of each student. MyEconLab's new Adaptive Learning Study Plan monitors students' performance on homework, quizzes, and tests and continuously makes recommendations based on that performance.

If a student is struggling with a concept such as supply and demand, or having trouble calculating a price elasticity of demand, the Study Plan provides customized remediation activities—a pathway based on personal proficiencies, number of attempts, or difficulty of questions—to get the student back on track. Students will also receive recommendations for additional practice in the form of rich multi-media learning aids such as videos, an interactive eText, Help Me Solve This tutorials, and graphing tools.

The Study Plan can extrapolate a student's future trouble spots and provide learning material and practice to avoid pitfalls. In addition, students who are showing a high degree of success with the assessment material are offered a chance to work on future topics based on the professor's course coverage preferences. This personalized and adaptive feedback and support ensures that your

students are optimizing their current and future course work and mastering the concepts, rather than just memorizing and guessing answers.

You can learn more about adaptive learning at http://www.myeconlab.com/product-info/adaptive.

**Dynamic Study Modules** Dynamic Study Modules, which focus on key topic areas and are available from within MyEconLab, are an additional way for students to obtain tailored help. These modules work by continuously assessing student performance and activity on discrete topics and provide personalized content in real time to reinforce concepts that target each student's particular strengths and weaknesses.

Each Dynamic Study Module, accessed by computer, smartphone, or tablet, promotes fast learning and long-term retention. Because MyEconLab and Dynamic Study Modules help students stay on track and achieve a higher level of subject-matter mastery, more class time is available for interaction, discussion, collaberation, and exploring applications to current news and events.

Instructors can register, create, and access all of their MyEconLab courses at www.pearsonmylab.com.

#### SUPPORT MATERIALS FOR INSTRUCTORS AND STUDENTS

Foundations of Microeconomics is accompanied by the most comprehensive set of teaching and learning tools ever assembled. Each component of our package is organized by Checkpoint topic for a tight, seamless integration with both the textbook and the other components. In addition to authoring the MyEconLab and PowerPoint content, we have helped in the reviewing and revising of the Study Guide, Solutions Manual, Instructor's Manual, and Test Item Files to ensure that every element of the package achieves the consistency that students and teachers need.

#### PowerPoint Resources

We have created the PowerPoint resources based on our 20 years of experience using this tool in our own classrooms. We have created five sets of PowerPoint presentations for instructors.

They are:

- Lecture notes with full-color, animated figures, and tables from the textbook
- Figures and tables from the textbook, animated with step-by-step walkthrough for instructors to use in their own personal slides
- *Eye On features*
- Checkpoint Practice Problems and solutions
- Alternative micro lecture notes with full-color, animated figures and tables that use examples different from those in the textbook

A student version of the lecture notes is also available on MyEconLab.

#### Instructor's Manual

The Instructor's Manual, written by Luke Armstrong and reviewed by Mark Rush, contains chapter outlines and road maps, additional exercises with solutions, a comprehensive Chapter Lecture resource, and a virtual encyclopedia of

suggestions on how to enrich class presentation and use class time efficiently. It has been updated to reflect changes in the main text as well as infused with a fresh and intuitive approach to teaching this course. The Instructor's Manual is available for download in Word and PDF formats.

#### Solutions Manual

The Solutions Manual, written by Mark Rush and checked for accuracy by Jeannie Gillmore, contains the solutions to all Checkpoint Practice Problems, In the News exercises, and Chapter Checkpoint Problems and Applications. The Solutions Manual is available for download in Word and PDF formats.

#### ■ Three Test Item Files and TestGen

More than 6,000 multiple-choice, numerical, fill-in-the-blank, short answer, essay, and integrative questions make up the three Test Item Files that support *Foundations of Microeconomics*. Mark Rush reviewed and edited questions from four dedicated principles instructors to form one of the most comprehensive testing systems on the market. Our authors are Gregory E. Givens (University of Alabama); Lee Hoke (University of Tampa); Homer Guevara, Jr. (Northwest Vista College); and Carol Dole (Jacksonville University). The entire set of questions is available for download in Word, PDF, and TestGen formats.

All three Test Item Files are available in test generator software (TestGen with QuizMaster). TestGen's graphical interface enables instructors to view, edit, and add questions; transfer questions to tests; and print different forms of tests. Instructors also have the option to reformat tests with varying fonts and styles, margins, and headers and footers, as in any word-processing document. Search and sort features let the instructor quickly locate questions and arrange them in a preferred order. QuizMaster, working with your school's computer network, automatically grades the exams, stores the results on disk, and allows the instructor to view and print a variety of reports.

#### ■ Instructor's Resource Disk

This Disk contains the Instructor's Manual, Solutions Manual, and Test Item Files in Word and PDF formats. It also contains the Computerized Test Item Files (with a TestGen program installer) and PowerPoint resources. It is compatible with both Windows and Macintosh operating systems.

For your convenience, all instructor resources are also available online via our centralized supplements Web site, the Instructor Resource Center (www .pearsonhighered.com/irc). For access or more information, contact your local Pearson representative or request access online at the Instructor Resource Center.

#### Study Guide for Students

Mark Rush of the University of Florida has prepared the Study Guide, which is available in both print and electronic formats in MyEconLab. It provides an expanded Chapter Checklist that enables the student to break the learning tasks down into smaller, bite-sized pieces; self-test materials; and additional practice problems. The Study Guide has been carefully coordinated with the text, MyEconLab, and the Test Item Files.

#### **ACKNOWLEDGMENTS**

Working on a project such as this one generates many debts that can never be repaid. But they can be acknowledged, and it is a special pleasure to be able to do so here and to express our heartfelt thanks to each and every one of the following long list, without whose contributions we could not have produced *Foundations*.

Mark Rush again coordinated, managed, and contributed to our Study Guide, Solutions Manual, Instructor's Manual, and Test Item Files. He assembled, polished, wrote, and rewrote these materials to ensure their close consistency with the text. He and we were in constant contact as all the elements of our text and package came together. Mark also made many valuable suggestions for improving the text and the Checkpoint Problems. His contribution went well beyond that of a reviewer, and his effervescent sense of humor kept us all in good spirits along the way.

Working closely with Mark, Luke Armstrong wrote content for the Instructor's Manual. Carol Dole, Buffie Schmidt, Lee Hoke, Greg Givens, Rolando Sanchez, and Homer Guevara, Jr. authored new questions for the Test Item Files.

Michelle Sheran (University of North Carolina, Greensboro) and Carol Dole recorded the narrations that accompany the Big Picture, Snapshot, and Solutions videos in the eText. The engaging style and clarity of these outstanding teachers makes these videos a powerful learning tool. Fred Bounds (Georgia Perimeter College), Carol Dole, Trevor Collier (University of Dayton), and Paul Lande (Loyola University Maryland) provided outstanding reviews of the Study Plan and Assessment problems in MyEconLab and helped us to make these autograded exercises and their feedback messages as effective as possible.

The ideas from which *Foundations* grew began to form over dinner at the Andover Inn in Andover, Massachusetts, with Denise Clinton and Sylvia Mallory. We gratefully acknowledge Sylvia's role not only at the birth of this project but also in managing its initial development team. Denise has been an ongoing inspiration for 15 years, and we are privileged to have the benefit of her enormous experience.

The success of *Foundations* owes much to its outstanding Executive Acquisitions Editor, Adrienne D'Ambrosio. Adrienne's acute intelligence and sensitive understanding of the market have helped sharpen our vision of this text and package. Her value-added on this project is huge. It has been, and we hope it will for many future editions remain, a joy to work with her.

Sarah Dumouchelle, Editorial Project Manager, ensured that we were provided with outstanding and timely reviews and managed the photo research and our supplements. Elissa Senra-Sargent, Editorial Assistant, helped us in many ways, particularly in envisioning the new cover design.

Jonathan Boylan created the new impressive cover design and converted the raw ideas of our brainstorms into an outstandingly designed text.

Susan Schoenberg, Media Director, Denise Clinton, Media Publisher, Melissa Honig, Senior Media Producer, and Noel Lotz, Content Product Manager have set a new standard for online learning and teaching resources. Building on the pioneering work of Michelle Neil, Susan worked creatively to improve our technology systems. Melissa managed the building of MyEconLab, and Noel managed reviews of the content. They have all been sources of high energy, good sense, and level-headed advice and quickly found creative solutions to all our technology problems.

Nancy Freihofer, our outstanding, ever calm, Senior Production Project Manager, worked with a talented team at Integra, Project Editor, Heather Johnson, and designer, art coordinator, and typesetter. Our copy editor, Catherine Baum, gave our work a thorough review and helpful polish, and our proofreader ensured the most error-free text we have yet produced.

Our Executive Marketing Manager, Lori DeShazo, has been a constant source of good judgment and sound advice on content and design issues, ranging over the entire package from text to print and electronic supplements.

Richard Parkin, our technical illustrator, created the figures in the text, the dynamic figures in the eText, the animated figures in the PowerPoint presentations, created the animations for and assembled the enhanced eText videos, and contributed many ideas to improving the clarity of our illustrations in all media.

Jeannie Gillmore, our long-standing personal assistant, worked closely with us to create MyEconLab exercises and guided solutions.

Don Davison of Galvaston College found an embarrassing error that has been present in the previous editions and that we are pleased to have been able to correct.

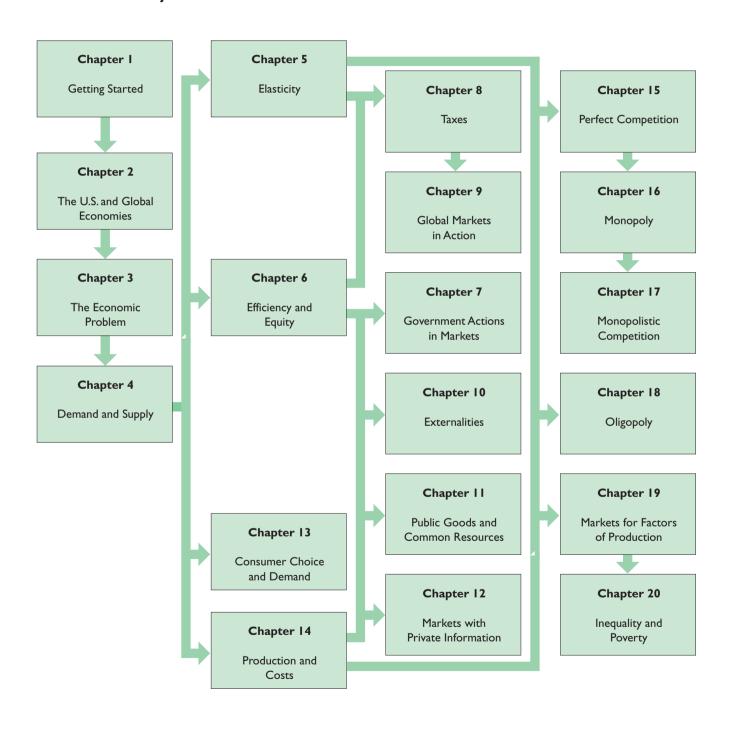
Sharmistha Nag, our new personal assistant, worked with us to create the Key Terms Quizzes and to make daily news problems available in the MyEconLab assignment manager for easy assignment and auto-grading.

Finally, our reviewers, whose names appear on the following pages, have made an enormous contribution to this text and MyEconLab resources. Once again we find ourselves using superlatives, but they are called for. In the many texts that we've written, we've not seen reviewing of the quality that we enjoyed on this revision. It has been a pleasure (if at times a challenge) to respond constructively to their many excellent suggestions.

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#### FOUNDATIONS OF MICROECONOMICS: FLEXIBILITY CHART

#### **Micro Flexibility**



Start here ...

... then jump to any of these ...

... and jump to any of these after doing the prerequisites indicated

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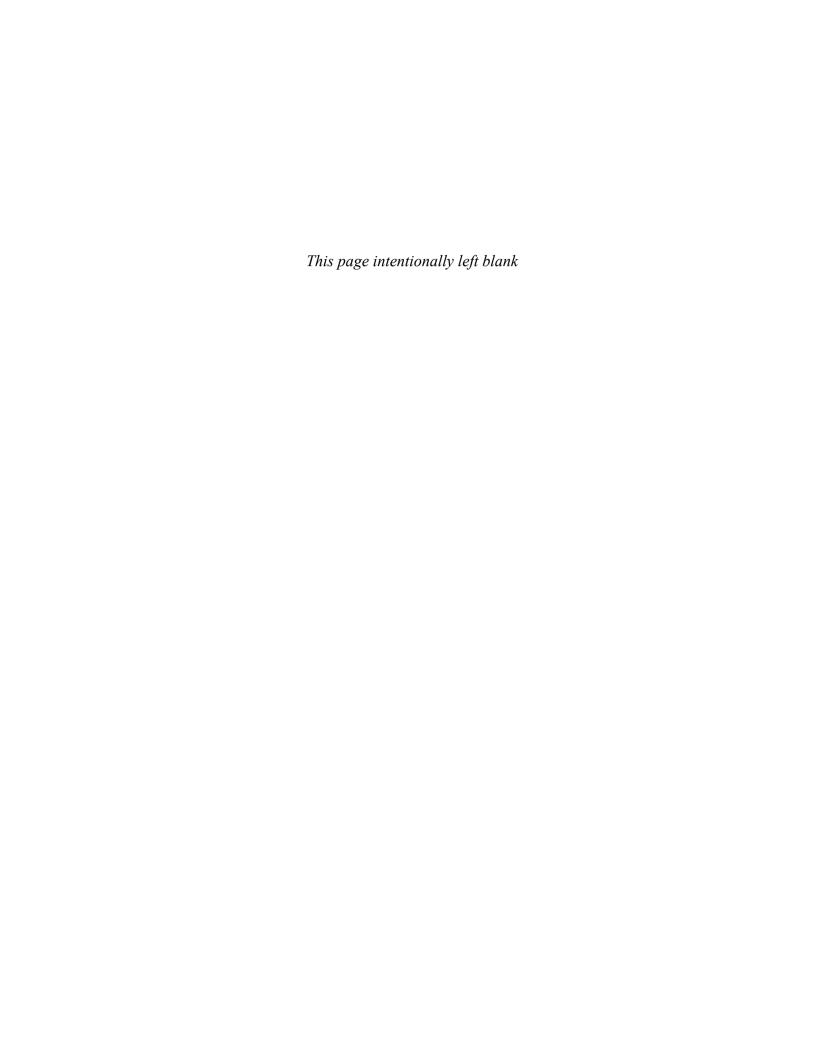
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You're in school!

Did you make the right decision?

# **Getting Started**

When you have completed your study of this chapter, you will be able to

- 1 Define economics and explain the kinds of questions that economists try to answer.
- **2** Explain the ideas that define the economic way of thinking.



**CHAPTER CHECKLIST** 

MyEconLab Big Picture

#### MyEconLab Snapshot

#### **Scarcity**

The condition that arises because wants exceed the ability of resources to satisfy them.



Not only do <u>I</u> want a cracker—we <u>all</u> want a cracker!

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#### **Economics**

The social science that studies the choices that individuals, businesses, governments, and entire societies make as they cope with *scarcity*, the influences on those choices, and the arrangements that coordinate them.

#### **Microeconomics**

The study of the choices that individuals and businesses make and the way these choices interact and are influenced by governments.

# 1.1 DEFINITION AND QUESTIONS

We want more than we can get. We want good health and long lives. We want spacious and comfortable homes. We want sports shoes and jet skis. We want the time to enjoy our favorite sports, video games, novels, music, and movies; to travel to exotic places; and just to hang out with friends. Wants exceed the resources available to satisfy them, and this fundamental fact is the source of all economic questions and problems.

# Scarcity

Our inability to satisfy all our wants is called **scarcity**. The ability of each of us to satisfy our wants is limited by the time we have, the incomes we earn, and the prices we pay for the things we buy. These limits mean that everyone has unsatisfied wants. The ability of all of us as a society to satisfy our wants is limited by the productive resources that exist. These resources include the gifts of nature, our labor and ingenuity, and the tools and equipment that we have made.

Everyone, poor and rich alike, faces scarcity. A student wants Beyonce's latest album and a paperback but has only \$10.00 in his pocket. He faces scarcity. Brad Pitt wants to spend a week in New Orleans discussing plans for his new ecofriendly housing and he also wants to spend the week promoting his new movie. He faces scarcity. The U.S. government wants to increase spending on homeland security and cut taxes. It faces scarcity. An entire society wants improved health care, an Internet connection in every classroom, clean lakes and rivers, and so on. Society faces scarcity. Scarcity is everywhere: Even parrots face scarcity!

Faced with scarcity, we must make choices. We must choose among the available alternatives. The student must choose the album or the paperback. Brad Pitt must choose New Orleans or promoting his new movie. The government must choose greater security or tax cuts. And society must choose among health care, computers, the environment, and so on.

# **Economics Defined**

**Economics** is the social science that studies the choices that individuals, businesses, governments, and entire societies make as they cope with *scarcity*, the influences on those choices, and the arrangements that coordinate them.

The subject has two broad parts:

- · Microeconomics, and
- Macroeconomics

#### **Microeconomics**

**Microeconomics** is the study of the choices that individuals and businesses make and the way these choices interact and are influenced by governments. Some examples of microeconomic questions are: Will you buy a 3-D TV or a standard one? Will Nintendo sell more units of Wii if it cuts the price? Will a cut in the income tax rate encourage people to work longer hours? Will a hike in the gas tax encourage more people to drive hybrid or smaller automobiles? Are song downloads killing CDs?

#### **Macroeconomics**

**Macroeconomics** is the study of the aggregate (or total) effects on the national economy and the global economy of the choices that individuals, businesses, and governments make. Some examples of macroeconomic questions are: Why did production and jobs expand slowly in the United States during 2012 and 2013? Why are incomes growing much faster in China and India than in the United States? Why is unemployment in Europe so high? Why are Americans borrowing more than \$1 billion a day from the rest of the world?

Two big questions define the scope of economics:

- How do choices end up determining what, how, and for whom goods and services get produced?
- When do choices made in the pursuit of *self-interest* also promote the *social interest*?

# ■ What, How, and For Whom?

**Goods and services** are the objects and actions that people value and produce to satisfy human wants. Goods are *objects* that satisfy wants. Sports shoes and ketchup are examples. Services are *actions* that satisfy wants. Haircuts and rock concerts are examples. We produce a dazzling array of goods and services that range from necessities such as food, houses, and health care to leisure items such as Blu-ray players and roller coaster rides.

#### What?

What determines the quantities of corn we grow, homes we build, and health-care services we produce? Sixty years ago, farm output was 5 percent of total U.S. production. Today, it is 1 percent. Over the same period, the output of mines, construction, and utilities slipped from 9 percent to 7 percent of total production and manufacturing fell from 28 percent to 12 percent. These decreases in output are matched by increases in the production of a wide range of services, up from 58 percent of total production 60 years ago to 80 percent today. How will these quantities change in the future as ongoing changes in technology make an ever-wider array of goods and services available to us?

#### How?

How are goods and services produced? In a vineyard in France, a hundred basket-carrying workers pick the annual grape crop by hand. In a vineyard in California, a huge machine and a few workers do the same job. Look around and you will see many examples of this phenomeno—the same job being done in different ways. In some stores, checkout clerks key in prices. In others, they use a laser scanner. One farmer keeps track of his livestock feeding schedules and inventories by using paper-and-pencil records, while another uses a computer. In some plants, GM hires workers to weld auto bodies and in others it uses robots to do the job.

Why do we use machines in some cases and people in others? Do mechanization and technological change destroy more jobs than they create? Do they make us better off or worse off?

#### **Macroeconomics**

The study of the aggregate (or total) effects on the national economy and the global economy of the choices that individuals, businesses, and governments make.

#### **Goods and services**

The objects (goods) and the actions (services) that people value and produce to satisfy human wants.





In a California vineyard a machine and a few workers do the same job as a hundred grape pickers in France.



A doctor gets more of the goods and services produced than a nurse or a medical assistant gets.

#### **Self-interest**

The choices that are best for the individual who makes them.

# **Social interest**

The choices that are best for society as a whole.

#### For Whom?

For whom are goods and services produced? The answer to this question depends on the incomes that people earn and the prices they pay for the goods and services they buy. At given prices, a person who has a high income is able to buy more goods and services than a person who has a low income. Doctors earn much higher incomes than do nurses and medical assistants, so doctors get more of the goods and services produced than nurses and medical assistants get.

You probably know about many other persistent differences in incomes. Men, on average, earn more than women. Whites, on average, earn more than minorities. College graduates, on average, earn more than high school graduates. Americans, on average, earn more than Europeans, who in turn earn more, on average, than Asians and Africans. But there are some significant exceptions. The people of Japan and Hong Kong now earn an average income similar to that of Americans. And there is a lot of income inequality throughout the world.

What determines the incomes we earn? Why do doctors earn larger incomes than nurses? Why do men earn more, on average, than women? Why do college graduates earn more, on average, than high school graduates? Why do Americans earn more, on average, than Africans?

Economics explains how the choices that individuals, businesses, and governments make and the interactions of those choices end up determining *what*, *how*, and *for whom* goods and services are produced. In answering these questions, we have a deeper agenda in mind. We're not interested in just knowing how many Blu-ray players are produced, how they are produced, and who gets to enjoy them. We ultimately want to know the answer to the second big economic question that we'll now explore.

# ■ Can the Pursuit of Self-Interest Be in the Social Interest?

Every day, you and 316 million other Americans, along with 7.1 billion people in the rest of the world, make economic choices that result in "what," "how," and "for whom" goods and services are produced.

Are the goods and services produced, and the quantities in which they are produced, the right ones? Do the scarce resources get used in the best possible way? Do the goods and services that we produce go to the people who benefit most from them?

#### Self-Interest and the Social Interest

Choices that are the best for the individual who makes them are choices made in the pursuit of **self-interest**. Choices that are the best for society as a whole are said to be in the **social interest**. The social interest has two dimensions: *efficiency* and *equity*. We'll explore these concepts in later chapters. For now, think of efficiency as being achieved by baking the biggest possible pie, and think of equity as being achieved by sharing the pie in the fairest possible way.

You know that your own choices are the best ones for you—or at least you *think* they're the best at the time that you make them. You use your time and other resources in the way that you think is best. You might consider how your choices affect other people, but you order a home delivery pizza because you're hungry and want to eat, not because you're concerned that the delivery person or the cook needs an income. You make choices that are in your self-interest—choices that you think are best for you.

When you act on your economic decisions, you come into contact with thousands of other people who produce and deliver the goods and services that you decide to buy or who buy the things that you sell. These people have made their own decisions—what to produce and how to produce it, whom to hire or whom to work for, and so on. Like you, all these people make choices that they think are best for them. When the pizza delivery person shows up at your home, he's not doing you a favor. He's earning his income and hoping for a good tip.

Can it be possible that when each one of us makes choices that are in our own best interest—in our self-interest—it turns out that these choices are also the best choices for society as a whole—in the social interest?

Adam Smith, regarded as the founder of economic science, (see *Eye on the Past* on p. 13) said the answer is *yes*. He believed that when we pursue our self-interest, we are led by an *invisible hand* to promote the social interest.

Is Adam Smith correct? Can it really be possible that the pursuit of self-interest promotes the social interest? Much of the rest of this book helps you to learn what economists know about this question and its answer. To help you start thinking about the question, we're going to illustrate it with four topics that generate heated discussion in today's world. You're already at least a little bit familiar with each one of them. They are

- Globalization
- The "Information Age"
- Climate change
- · Government budget deficit and debt

#### Globalization

Globalization—the expansion of international trade and the production of components and services by firms in other countries—has been going on for centuries. But in recent years, its pace has accelerated. Microchips, satellites, and fiber-optic cables have lowered the cost of communication and globalized production decisions. When Nike produces more sports shoes, people in Malaysia get more work. When Steven Spielberg makes a new movie, programmers in New Zealand write the code that makes magical animations. And when China Airlines wants a new airplane, Americans who work for Boeing build it.

Globalization is bringing rapid income growth, especially in Asia. But globalization is leaving some people behind. Jobs in manufacturing and routine services are shrinking in the United States, and some nations of Africa and South America are not sharing in the prosperity enjoyed in other parts of the world.

The owners of multinational firms benefit from lower production costs and consumers benefit from low-cost imported goods. But don't displaced American workers lose? And doesn't even the worker in Malaysia, who sews your new shoes for a few cents an hour, also lose? Is globalization in the social interest, or does globalization benefit just some at the expense of others?

#### The "Information Age"

We are living at a time of extraordinary economic change that has been called the *Information Revolution*. This name suggests a parallel with the *Industrial Revolution* that occurred around 1800 and the *Agricultural Revolution* of 12,000 years ago.

The changes that occurred during the last 30 years were based on one major technology: the microprocessor or computer chip. The spin-offs from faster and



Workers in Asia make our shoes.



The computer chip has transformed our lives

cheaper computing have been widespread in telecommunications, music, and movie recording, and the automation of millions of routine tasks that previously required human decision and action. You encounter these automated tasks every day when you check out at the grocery store, use an ATM, or call a government department or large business. All the new products and processes and the low-cost computing power that made them possible resulted from people pursuing their self-interest. They did not result from any grand design or government plan.

When Gordon Moore set up Intel and started making chips, and Bill Gates quit Harvard to set up Microsoft, they weren't thinking how much easier it would be for you to turn in your essay on time if you had a better computer. Moore and Gates and thousands of other entrepreneurs were in hot pursuit of the big payoffs that many of them achieved. Yet their actions made many other people better off. They advanced the social interest.

But were resources used in the best possible way? Or did Intel and Microsoft set their prices too high and put their products out of reach for too many people? And did they really need to be rewarded with billions of dollars?

## **Climate Change**

The Earth is getting hotter and the ice at the two poles is melting. Since the late nineteenth century, the Earth's surface temperature has increased about 1 degree Fahrenheit, and close to a half of that increase occurred over the past 25 years.

Most climate scientists believe that the current warming has come at least in part from human economic activity—from self-interested choices—and that, if left unchecked, the warming will bring large future economic costs.

Are the choices that each of us makes to use energy damaging the social interest? What needs to be done to make our choices serve the social interest? Would the United States joining with other nations to limit carbon emissions serve the social interest? What other measures might be introduced?

# **Government Budget Deficit and Debt**

Every year since 2001, the U.S. government has run a budget deficit. On average, the government has spent \$1.6 billion a day more than it has received in taxes. The government's debt has increased each day by that amount. Over the 12 year period from 2002 to 2013, government debt increased by \$6.85 trillion. Your personal share of this debt is \$22,000.

This large deficit and debt is just the beginning of an even bigger problem. From about 2020 onwards, the retirement and health-care benefits to which older Americans are entitled are going to cost increasingly more than current taxes can cover. With no changes in tax or benefit rates, the budget deficit will increase and the debt will swell ever higher.

Deficits and the debts they create cannot persist indefinitely, and debts must somehow be repaid. They will most likely be repaid by you, not by your parents. When we make our voter choices, we pursue our self-interest. Do our choices serve the social interest? Do the choices made by politicians and bureaucrats in Washington and the state capitals promote the social interest, or do they only serve their self-interests?

The four issues we've just reviewed raise questions that are hard to answer. We'll return to each of them at various points throughout this text and explain when the social interest is served and when there remain problems to be solved.



Human activity is raising the Earth's temperature.



A government budget time bomb is ticking as spending grows faster than tax revenues.



Define economics and explain the kinds of questions that economists try to answer.

# **Practice Problems**

- 1. Economics studies choices that arise from one fact. What is that fact?
- 2. Provide three examples of wants in the United States today that are especially pressing but not satisfied.
- **3.** In the following three news items, find examples of the *what, how,* and *for whom* questions: "With more research, we will cure cancer"; "A good education is the right of every child"; "Congress raises taxes to curb the deficit."
- 4. How does a new Starbucks in Beijing, China, influence self-interest and the social interest?
- 5. How does Facebook influence self-interest and the social interest?

# In the News

- 1. According to the Bureau of Labor Statistics (BLS), high-paying jobs in health care and jobs in leisure, hospitality, and education will expand quickly over the next five years. How does the BLS expect *what* and *for whom* goods and services are produced to change in the next five years?
- **2.** In May 2011, businesses cut hiring because the higher price of gas pushed up costs and higher food prices forced consumers to cut spending.

Source: CNNMoney, June 4, 2011

Did businesses and consumers act in their self-interest or the social interest?

# Solutions to Practice Problems

- 1. The fact is scarcity—human wants exceed the resources available.
- **2.** Examples would include security from terrorism, cleaner air in our cities, better public schools, and better public infrastructure. (Think of others.)
- 3. More research is a *how* question, and a cure for cancer is a *what* question. Good education is a *what* question, and every child is a *for whom* question. Raising taxes is a *for whom* question.
- **4.** Decisions made by Starbucks are in Starbucks' self-interest but they also serve the self-interest of its customers and so contribute to the social interest.
- **5.** Facebook serves the self-interest of its investors, users, and advertisers. It also serves the social interest by enabling people to share information.

#### Solutions to In the News

- 1. The BLS expects the quantities of goods and services produced by workers in health care, leisure, hospitality, and education to increase. For whom they are produced depends on how people's incomes and the prices of goods and services will change in the next five years. The BLS expects workers in these high-paying jobs and expanding industries will get more of them.
- 2. Businesses made their decisions on the basis of their costs, so they acted in their self-interest. Consumers' decisions to cut spending were made on the basis of the prices they face, so they acted in their self-interest.

MyEconLab Study Plan 1.1 Key Terms Quiz Solutions

#### MyEconLab Snapshot

# 1.2 THE ECONOMIC WAY OF THINKING

The definition of economics and the kinds of questions that economists try to answer give you a flavor of the scope of economics. But they don't tell you how economists *think* about these questions and how they go about seeking answers to them. You're now going to see how economists approach their work.

We'll break this task into two parts. First, we'll explain the ideas that economists use to frame their view of the world. These ideas will soon have you thinking like an economist. Second, we'll look at economics both as a social science and as a policy tool that governments, businesses, and *you* can use.

# Economic Ideas

Six ideas define the economic way of thinking:

- A choice is a *tradeoff*
- Cost is what you must give up to get something.
- Benefit is what you gain from something.
- People make *rational choices* by comparing benefits and costs.
- Most choices are "how much" choices made at the margin.
- Choices respond to incentives.

### A Choice Is a Tradeoff

A **tradeoff** is an exchange—giving up one thing to get something else. Because we face scarcity, we must make choices. And when we make a choice, we select from the available alternatives. You can think about choices as tradeoffs. When you choose one thing, you give up something else that you could have chosen.

Think about what you will do on Saturday night. You can spend the night studying for your next economics test or having fun with your friends, but you can't do both of these activities at the same time. You must choose how much time to devote to each. Whatever choice you make, you could have chosen something else. When you choose how to spend your Saturday night, you face a tradeoff between studying and hanging out with your friends. To get more study time, you must give up some time with your friends.

# Cost: What You Must Give Up

The **opportunity cost** of something is the best thing you must give up to get it. You most likely think about the cost of something as the money you must spend to get it. But dig a bit deeper. If you spend \$10 on a movie ticket, you can't spend it on a sandwich. The movie ticket really costs a sandwich. The *cost* of something is what must be given up to get it, not the money spent on it. Economists use the term *opportunity cost* to emphasize this view of cost.

The biggest opportunity cost you face is that of being in school. This opportunity cost has two components: things you can't afford to buy and things you can't do with your time.

Start with the things you can't afford to buy. You've spent all your income on tuition, residence fees, books, and a laptop. If you weren't in school, you would have spent this money on tickets to ball games and movies and all the other things that you enjoy. But that's only the start of the things you can't afford to buy

#### **Tradeoff**

An exchange—giving up one thing to get something else.

# **Opportunity cost**

The opportunity cost of something is the best thing you must give up to get it.



The opportunity cost of being in school: things you can't buy and do.

because you're in school. You've also given up the opportunity to get a job and buy the things that you could afford with your higher income. Suppose that the best job you could get if you weren't in school is working at Citibank as a teller earning \$24,000 a year. Another part of your opportunity cost of being in school is all the things that you would buy with that extra \$24,000.

Now think about the time that being a student eats up. You spend many hours each week in class, doing homework assignments, preparing for tests, and so on. To do all these school activities, you must give up what would otherwise be leisure time spent with your friends.

The opportunity cost of being in school is the best alternative things that you can't afford and that you don't have the time to enjoy. You might put a dollar value on this cost but the cost is the things you give up, not dollars.

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The opportunity cost of being in school includes forgone earnings.

# Benefit: What You Gain

The **benefit** from something is the gain or pleasure that it brings, measured by what you are *willing to give up* to get it. Benefit is determined by personal *preferences*—by what a person likes and dislikes and the intensity of those feelings. If you get a huge kick out of *Madden Football* that video game brings you a large benefit. And if you have little interest in listening to Yo Yo Ma playing a Vivaldi cello concerto, that activity brings you a small benefit.

Some benefits are large and easy to identify, such as the benefit that you get from being in school. A big piece of that benefit is the goods and services that you will be able to enjoy with the boost to your earning power when you graduate. Some benefits are small, such as the benefit you receive from a slice of pizza.

Economists measure benefit as the most that a person is *willing to give up* to get something. You are willing to give up a lot for something that brings a large benefit. For example, because being in school brings a large benefit, you're *willing to give up* a lot of time and goods and services to get that benefit. But you're willing to give up very little for something that brings a small benefit. For example, you might be willing to give up one iTunes download to get a slice of pizza.

#### Rational Choice

A basic idea of economics is that in making choices, people act rationally. A **rational choice** is one that uses the available resources to best achieve the objective of the person making the choice.

But how do people choose rationally? The answer is by comparing the *benefits* and *costs* of the alternative choices and choosing the alternative that makes *net benefit*—benefit minus cost—as large as possible.

You have chosen to be a student. If that choice is rational, as economists assume, your benefit from being in school exceeds the cost, so your net benefit is maximized by being in school. For an outstanding baseball player, a high earning potential makes the opportunity cost of school higher than the benefit from school, so for that person, net benefit is maxmized by choosing full-time sport. (Eye on the Benefit and Cost of School on p. 15 explores these examples more closely.)

The preferences of the person making a choice determine its benefit, so two people can make different rational choices even if they face the same cost. For example, you might like chocolate ice cream more than vanilla ice cream, but your friend prefers vanilla. So it is rational for you to choose chocolate and for your friend to choose vanilla.

#### **Benefit**

The benefit from something is the gain or pleasure that it brings, measured by what you are willing to give up to get it.

#### **Rational choice**

A choice that uses the available resources to best achieve the objective of the person making the choice.